

Appendix 1 – Extract from departmental business plans

DEPARTMENT FOR BUSINESS, INNOVATION AND SKILLS		
Action	Start	End
Rebalance the economy across regions		
Empower councils and businesses to form Local Enterprise Partnerships <ul style="list-style-type: none"> Respond to proposals and facilitate the establishment of LEPS Work with LEPS to establish their roles and functions 	Started Started	Oct 2011 Apr 2012
Establish a Regional Growth Fund (with HMT and CLG) <ul style="list-style-type: none"> First bidding round, available to public private partnerships, incl LEPS Conditional offers made Subsequent bidding rounds 	Nov 2010 Apr 2011 Apr 2011	Jan 2011 Apr 2011 Apr 2013
Close Regional Development Agencies and manage transition <ul style="list-style-type: none"> Introduce Localism Bill Complete projects or transfer to other bodies Manage out or transfer RDA functions, assets etc 	Started Started Started	Nov 2010 Apr 2012 Apr 2012
Build an internationally competitive skills base		
Expand and improve the apprenticeships programme <ul style="list-style-type: none"> Create an additional 75,000 adult apprenticeships by 2014/15 Introduce new national standards 	Started Started	Mar 2015 Apr 2011
Scale back further education quangos and ensure public funding is fair <ul style="list-style-type: none"> Remove controls from further education funding and monitoring Review the UK Commission for Employment and Skills 	Nov 2010 Started	Nov 2011 Dec 2010

Develop proposals for informal adult and community learning, basic skills training to support the Big Society	Started	Sep 2011
Introduce a programme to replace Train to Gain, aimed at SMEs	Nov 2010	Mar 2011
Councils and others to collaborate on training for those on benefits to get them into work, including setting up 'Service Academies'	Started	Sep 2011
Create a positive business atmosphere		
Introduce 'One In, One Out' for new regulations and impose sunset clauses <ul style="list-style-type: none"> • Introduce sunset clause guidance • Taskforce to consider bureaucracy on social enterprises etc 	Overdue Started	May 2011
Change regulatory culture and improve professional standards <ul style="list-style-type: none"> • Publish White Paper on regulatory reform • Develop legislative proposals • Secondary legislation re regulator accountability and targeted inspection 	Started May 2011 May 2012	May 2011 Mar 2012 May 2012
Minimise burdens from EU regulations <ul style="list-style-type: none"> • Maximise UK influence through earlier engagement 	Jan 2011	Jun 2011
Protect and empower consumers		
Reform customer data, improve information and advice <ul style="list-style-type: none"> • Develop a consumer empowerment strategy • Strategy to Enable people to bargain collectively with public and private sectors • Transfer advice and information to consumer bodies and councils • Implement a Consumer Bill of Rights 	Started Apr 2011 Started Started	Mar 2011 Dec 2011 Sep 2011 Dec 2014
Boost enterprise		
Create a strong entrepreneurial culture <ul style="list-style-type: none"> • Trial new Enterprise Allowance to enable unemployed people to set up their own business (with DWP) • Develop enterprise education in schools and further education 	Jan 2011 Started	Apr 2011 Dec 2010

CABINET OFFICE		
Action	Start	End
Drive efficiency and effectiveness in government		
Support new forms of provision in the public sector <ul style="list-style-type: none"> • Publish Public Service Reform White Paper 	Jan 2011	Jan 2011
Reduce the number and costs of public bodies <ul style="list-style-type: none"> • Introduce Public Bodies Bill • Abolish bodies with non statutory functions, taking ongoing functions in house • Abolish bodies with statutory functions, taking ongoing functions in house 	Nov 2010 Started Sep 2011	Nov 2010 Jul 2011 Jan 2012
Establish review and transparency procedure for remaining public bodies <ul style="list-style-type: none"> • Design three tests for review of remaining public bodies • Establish transparent reporting process 	Started Started	Feb 2011 Feb 2011
Tackle fraud and error across the public sector <ul style="list-style-type: none"> • Create pilots schemes 	May 2011	May 2011
Increase transparency in the public sector		
Develop a transparent reporting regime <ul style="list-style-type: none"> • Departments to develop information strategies • Departments to publish performance scorecard 	Started Mar 2011	Mar 2011 Apr 2011
Create new 'right to data' (with MOJ) <ul style="list-style-type: none"> • Amend FOI guidance to extend 'right to data' to public services • Amend FOI Act to strengthen 'right to data' 	Nov 2010 Nov 2010	Mar 2011 Dec 2011
Reform our political and constitutional system		
Extra support for people with disabilities to become Cllrs or elected officials <ul style="list-style-type: none"> • Review s141 of the Mental Health Act 1983 	Started	Nov 2012
Build strong relationships with Scotland, Wales and Northern Ireland <ul style="list-style-type: none"> • Prepare for and hold referendum on further Welsh devolution 	Started	Mar 2011
Transfer power from Westminster to local people (with CLG) <ul style="list-style-type: none"> • Develop options to give councils and neighbourhoods power to lead economic growth and regeneration • Carry out local government resource review 	Started Started	Apr 2015 Apr 2015

<ul style="list-style-type: none"> Strengthen local democracy in the Localism Bill 	Nov 2010	Nov 2010
<p>Restore the rights of individuals in the face of state powers (with HO and MOJ)</p> <ul style="list-style-type: none"> Review counter terrorism legislation Introduce and implement the Freedom Bill Develop ideas from Your Freedom website Establish a Commission to create a UK Bill of Rights 	<p>Started</p> <p>Started</p> <p>Started</p> <p>Started</p>	<p>Apr 2015</p> <p>Apr 2015</p> <p>Apr 2015</p> <p>Apr 2015</p>
Build the Big Society		
<p>Train community organisers, support the creation of neighbourhood groups</p> <ul style="list-style-type: none"> Develop implementation plan covering community organisers and setting out the role of neighbourhood groups Create the Communities First fund to support creation of neighbourhood groups 800 community organisers trained 	<p>Started</p> <p>Started</p> <p>Mar 2012</p>	<p>Jan 2011</p> <p>May 2011</p> <p>Mar 2012</p>
<p>Support non governmental bodies to bid for public service contracts</p> <ul style="list-style-type: none"> Publish Green Paper on giving (with DCMS, HMT) using behavioural science insights Set up task force on burdens on third sector and publish report Publish White Paper on giving 	<p>Started</p> <p>Started</p> <p>Mar 2011</p>	<p>Dec 2010</p> <p>Jan 2011</p> <p>Mar 2011</p>
<p>Promote social action</p> <ul style="list-style-type: none"> Set up the National Citizen Service for 16 year olds to pilot stage Develop action plan to encourage volunteering, social action and reciprocity, using behavioural science, community organisers and NCS insights 	<p>Started</p> <p>Nov 2010</p>	<p>Sep 2011</p> <p>May 2011</p>
<p>Promote social mobility</p> <ul style="list-style-type: none"> Develop and implement cross government social mobility strategy 	Nov 2010	Feb 2011

COMMUNITIES AND LOCAL GOVERNMENT		
Action	Start	End
Decentralise power as far as possible		
Provide greater freedoms and flexibilities to local government: <ul style="list-style-type: none"> • End ringfencing, except for dedicated schools grant and public health grant • Freeze council tax • Local government resource review • Introduce local retention of business rates, Tax Increment Financing • Bill to introduce Tax Increment Financing • Localisation of council tax benefit 	Nov 2010 Apr 2011 Jan 2011 Started Jul 2011 Nov 2010	Apr 2011 Mar 2012 July 2011 Apr 2012 Jul 2011 Apr 2013
Create directly elected Mayors for the 12 largest cities in England <ul style="list-style-type: none"> • Localism Bill • Hold referenda 	Nov 2010 May 2012	Nov 2010 May 2012
Remove reporting burdens on local government: <ul style="list-style-type: none"> • Produce single list of central data requirements on local government 	Started	Apr 2012
Establish community budgets <ul style="list-style-type: none"> • Launch pilots in 16 areas focussed on problem families • Evaluate effectiveness of pilots • Implement community budgets across the country 	Started Nov 2012 Jan 2013	Apr 2011 Mar 2013 Apr 2013
Make better use of existing public buildings, land and capital investment in public building projects <ul style="list-style-type: none"> • Assess supply of capital , assets and produce strategy • Work with 11 pathfinders to identify barriers to decentralisation and develop implementation plans 	Started Started	Mar 2011 Mar 2011
Reinvigorate local accountability, democracy and participation		
Introduce Localism Bill to: <ul style="list-style-type: none"> • give councils a general power of competence, the ability to return to the Committee system, • give residents power to instigate local referendums, veto council tax increases, save 	Nov 2010	Nov 2010

<ul style="list-style-type: none"> threatened local facilities, bid to take over local public services give local businesses power to veto supplementary business rates increase transparency on senior pay abolish the Standards Board, bin taxes 		
Develop a targeted programme of support for communities to better understand their rights and support take up of community ownership of assets and services	Nov 2011	Apr 2012
Support formation of Local Enterprise Partnerships (with BIS) <ul style="list-style-type: none"> provide support to LEPs to establish roles and functions 	Started	Apr 2012
Establish Regional Growth Fund (with HMT and BIS) <ul style="list-style-type: none"> First bidding round closes Conditional offers for RGF bids Subsequent bidding rounds 	Nov 2010 Apr 2011 Apr 2011	Jan 2011 Apr 2011 Apr 2013
Work with BIS to close Regional Development Agencies and manage the transition <ul style="list-style-type: none"> Manage out RDA functions, assets etc or transfer to other bodies 	Started	Apr 2012
Abolish Government Offices <ul style="list-style-type: none"> Scope residual functions and complete transfers 	Nov 2010	Mar 2011
Refocus local audit to increase transparency and accountability <ul style="list-style-type: none"> Implement new audit regime (with NAO) 	Started	Dec 2012
Increase council accountability for events cancelled on health and safety grounds <ul style="list-style-type: none"> Legislation to require councils to put reasons in writing and hold an internal review when an event is cancelled 	Started	May 2012
Sustainable Communities Act proposals <ul style="list-style-type: none"> Determine shortlisted applications Set a date for further applications 	Started Jan 2011	Jan 2011 Jan 2011
Cross government approach to integration and tackling extremism (with HO and CO)	Started	May 2011
Action	Start	End
Increase transparency by letting people see how their money is spent		
Publish local data held by government (cross government) <ul style="list-style-type: none"> Prepare comprehensive list of data Publish data 	Started Jan 2011	Jan 2011 Apr 2012

<p>Councils to publish spending above £500 and senior salaries</p> <ul style="list-style-type: none"> • Publish statutory code of practice • Councils to publish data 	<p>Nov 2010 Jan 2011</p>	<p>Nov 2010 Jan 2011</p>
<p>Encourage public to access local data</p> <ul style="list-style-type: none"> • Run programme to encourage public use of local data • Support councils to improve data and skills 	<p>Dec 2010 Started</p>	<p>Aug 2011 Aug 2011</p>
<p>Stop unfair competition by council publications</p> <ul style="list-style-type: none"> • Consult on a revised publicity Code • Lay Code before Parliament 	<p>Started Nov 2010</p>	<p>Nov 2010 Jan 2011</p>
<p>Meet people's housing aspirations</p>		
<p>Reform of social housing</p> <ul style="list-style-type: none"> • Introduce Localism Bill • Policy paper leading to draft Direction on Tenure 	<p>Nov 2010 Nov 2010</p>	<p>Nov 2010 Jan 2011</p>
<p>Introduce Affordable Rent scheme and reviewable tenancy agreements</p> <ul style="list-style-type: none"> • Publish (with Homes and Communities Agency) funding proposals • Launch Affordable Rent scheme 	<p>Jan 2011 Jan 2011</p>	<p>Jan 2011 Apr 2011</p>
<p>Introduce Community Right to Build</p> <ul style="list-style-type: none"> • Introduce Localism Bill • Promote Home on the Farm schemes 	<p>Nov 2010 Nov 2010</p>	<p>Nov 2010 Nov 2011</p>
<p>Reform the Housing Revenue Account to be self financing</p> <ul style="list-style-type: none"> • Introduce Localism Bill • Publish proposals for final settlements • Payments finalised to councils for new system 	<p>Nov 2010 Nov 2011 Jan 2012</p>	<p>Nov 2010 Jan 2012 Apr 2012</p>
<p>Reform mutual exchange schemes</p> <ul style="list-style-type: none"> • Develop a new operational standard • Introduce Localism Bill and draft Direction • Regulator to consult on new standard 	<p>Started Nov 2010 Nov 2011</p>	<p>Apr 2011 Nov 2010 Jan 2012</p>
<p>Introduce New Homes Bonus and reform infrastructure levy</p> <ul style="list-style-type: none"> • Develop and consult on proposals • First councils receive incentives 	<p>Started Apr 2012</p>	<p>Dec 2010</p>

<ul style="list-style-type: none"> • Councils publish data re infrastructure spending 	Dec 2012	
Empty homes strategy (with HCA) <ul style="list-style-type: none"> • New Homes Bonus consultation • Scheme commences 	Nov 2010 Apr 2011	Dec 2010
Improving energy efficiency of new buildings <ul style="list-style-type: none"> • Consultation on revision of Part L of (conservation of fuel and power) Building Regs 	Dec 2011	Mar 2012
Abolish Tenant Services Authority and National Tenant Voice <ul style="list-style-type: none"> • Introduce bill to abolish TSA • Transfer functions from TSA to HCA • TSA abolished • NTV abolished 	Nov 2010 Nov 2011 Apr 2012 Nov 2010	Nov 2010 Apr 2012
Put communities in charge of planning		
Give neighbourhoods greater say in place shaping <ul style="list-style-type: none"> • Develop proposals to streamline local plan processes and enable communities to bring forward neighbourhood plans • Introduce Localism Bill • Funding in place for town and parish councils to develop neighbourhood plans • Local communities bring forward their own neighbourhood plans • First councils release data re number of neighbourhood plans 	Started Nov 2010 Apr 2011 Apr 2012 Apr 2013	Nov 2010 Nov 2010
Produce a new national planning framework <ul style="list-style-type: none"> • Present to Parliament and publish National Planning Policy Framework 	Started	Apr 2012
Abolish Regional Strategies <ul style="list-style-type: none"> • Introduce Localism Bill to abolish regional strategies and introduce a duty to co-operate on councils 	Nov 2010	Nov 2010
Reform the process for major infrastructure projects <ul style="list-style-type: none"> • Introduce Localism Bill • Publish workplan on major infrastructure planning reform • Infrastructure Planning Commission abolished, Major Infrastructure Planning Unit established in the Planning Inspectorate 	Nov 2010 Started Apr 2012	Nov 2010 Dec 2010 Apr 2012

Maintain environmental protections (Green Belt etc) and introduce new designation to protect green areas for local communities <ul style="list-style-type: none"> • Develop proposals for new designation • Publish new designation 	Started Mar 2011	Mar 2011 Apr 2012
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DEPARTMENT FOR CULTURE, MEDIA AND SPORT		
ACTION	START	END
Deliver the 2012 Olympics and Paralympics		
Work across government to ensure essential public services are provided for the Games <ul style="list-style-type: none"> • Ensure effective security plans and capabilities are in place • Make regulations controlling advertising and street trading • Publish overall legacy plan 	Nov 2010 Nov 2011 Dec 2010	Jul 2012 Nov 2011 Dec 2010
Create the conditions for growth		
Support tourism growth and reform tourism organisations <ul style="list-style-type: none"> • Publish government tourism strategy • Review star rating systems (with Visit England) 	Jan 2011 Dec 2010	Jan 2011 Mar 2012
Create a sporting legacy form the 2012 Games		
Launch and Olympic/Paralympic-type schools event <ul style="list-style-type: none"> • Launch the School Olympics • Establish as annual event 	Dec 2010 Sep 2012	Dec 2010 Sep 2012
Protect playing fields <ul style="list-style-type: none"> • Develop proposals and consult • Introduce improvement and protection programme 	Started May 2011	Apr 2011 May 2011
Strengthen cultural organisations		
Reform arm's length bodies <ul style="list-style-type: none"> • Identify options for non-national museums currently funded by DCMS 	Started	Apr 2011
Future Libraries programme <ul style="list-style-type: none"> • Work with ten pilot areas to improve efficiency and quality • Share emerging learning 	Started Jan 2011	Mar 2011 Jul 2011

<ul style="list-style-type: none"> Publish updates 	Mar 2011	Mar 2011
Facilitate the delivery of universal broadband		
Publish joint policy paper with BIS, setting out the lessons learned from community-led pilots and the Government's approach to investment in broadband until 2015	Nov 2011	Nov 2011
Boost the Big Society		
Proposals to incentivise social investment and philanthropy, including a strategy to boost giving from private individuals to cultural institutions (with HMT and CO)	Dec 2010	Dec 2010
Enable new local TV stations <ul style="list-style-type: none"> Publish consultation paper New licensing arrangements in place 	Jan 2011 Nov 2011	Jan 2011 Nov 2011

DEPT FOR EDUCATION		
ACTION	Start	End
Increase the number of high quality schools and introduce fair funding		
Increase the number of Academies <ul style="list-style-type: none"> Identify sponsors for under performing schools Open applications to a wider group of schools 	Started Dec 2010	Mar 2011 Dec 2010
Introduce Free Schools <ul style="list-style-type: none"> Amend planning guidance to increase the number of potential sites Establish a revenue funding model Revise school building guidance Approve and open the first Free Schools Publish lessons learned document 	Started Started Started Nov 2010 Sep 2012	Feb 2011 Aug 2011 Jan 2011 Sep 2011 Sep 2012
Introduce University Technical Colleges <ul style="list-style-type: none"> Develop proposals First UTC opened 	Started Sep 2011	Mar 2011 Sep 2011
Introduce the pupil premium <ul style="list-style-type: none"> Confirm eligibility criteria and premium rate 	Started	Dec 2010

<ul style="list-style-type: none"> • Begin to pay premium funds to schools • First data published re roll out • Evaluate first year 	Apr 2011 Oct 2011 Sep 2012	Apr 2011 Oct 2011 Feb 2013
Reform school revenue and capital funding systems <ul style="list-style-type: none"> • Review all capital programmes and implement reform • Publish revenue funding proposals in Schools White Paper 	Started Dec 2010	Apr 2012 Dec 2010
Reform the school curriculum and qualifications		
Reform the National Curriculum in primary and secondary schools <ul style="list-style-type: none"> • Develop proposals • Make legislative changes • Schools start to use new curriculum 	Dec 2010 Mar 2012 Sep 2013	Mar 2012 Jul 2012 Sep 2013
Reform the qualifications system <ul style="list-style-type: none"> • Develop proposals for new qualifications • Develop and announce apprenticeship plans 	Started Nov 2010	Dec 2010 Apr 2011
Reduce bureaucracy and improve accountability		
Reduce regulatory and other burdens <ul style="list-style-type: none"> • Remove burdens in primary and secondary legislation • Review the Vetting and Barring scheme (with HO and DH) 	Started Started	Apr 2011 Dec 2010
Support good behaviour in schools <ul style="list-style-type: none"> • Develop new discipline strategy • Bring forward legislation as necessary 	Started Jan 2011	Dec 2010 Jan 2011
Review the number of arm's length bodies <ul style="list-style-type: none"> • Establish arrangements for ongoing functions of QCDA and GTCE • Introduce legislation to abolish, QCDA, GTCE and the School Support Staff Negotiating Body, and to reform Ofqual and Ofsted 	Dec 2010 Jan 2011	Jul 2011 Jan 2011
Reform the inspection regime for schools and children's services (with Ofsted) <ul style="list-style-type: none"> • Develop proposals for children's services inspection • Develop school inspection framework • Publish schools framework and put in place • Put new children's services system in place 	Started Nov 2010 Jul 2011 May 2012	Dec 2011 Jun 2011 Dec 2011 May 2012
Train and develop the professionals who work with children		

Reform teachers' standards, pay and conditions <ul style="list-style-type: none"> • Develop and publish standards and performance management regulations • Develop proposals on pay and conditions 	Nov 2010 Mar 2011	Sep 2011 Sep 2012
Review the standards for children and family social workers <ul style="list-style-type: none"> • Support the development of new standards for employers • Support the development of new professional standards for social workers 	Nov 2010 Nov 2010	May 2011 Sep 2011
Introduce new support for the Early Years		
Reform Sure Start Centres with a core universal offer and early intervention to families in greatest need <ul style="list-style-type: none"> • Develop a Sure Start reform programme • Work with councils on specific reform proposals • Publish details of Early Intervention Grant (with LG financial settlement) • Introduce the Early Intervention Grant • First early intervention data published 	Started Jan 2011 Dec 2010 Apr 2011 Dec 2011	Mar 2011 Mar 2011 Dec 2010 Jun 2011 Dec 2011
Sufficient and high quality Early Years provision <ul style="list-style-type: none"> • Implement Early Years Single Funding Formula • Develop proposals to improve the Early Years workforce • Explore greater flexibility for parents in using entitlement • Start pilots of free education for disadvantaged 2 year olds • Roll out free education for disadvantaged 2 year olds • Put in place new Early Years framework 	Nov 2010 Mar 2011 Mar 2011 Apr 2011 Sep 2012 Sep 2012	Apr 2011 Mar 2011 Mar 2011 Sep 2012 Sep 2012 Sep 2012
Improve support for children, young people and families		
Review provision for children with SEN and disability <ul style="list-style-type: none"> • Develop and publish a Green Paper • Develop and publish a mental health strategy for children and adolescents 	Started Started	Dec 2010 Jan 2011
Review arrangements for child protection <ul style="list-style-type: none"> • Assess feasibility of signposting service for practitioners • Develop and publish new lessons learned models • Publish Munro review and implement reforms 	Started Started May 2011	May 2011 May 2011 May 2011
Improve the care system <ul style="list-style-type: none"> • Publish streamlined regulations, guidance and standards 	Started	Apr 2011

<ul style="list-style-type: none"> • Develop and implement programme for practice in residential homes • Support councils to in evidence based fostering pilots 	Nov 2010 Nov 2010	Mar 2012 Mar 2012
Improve opportunities and support for young people <ul style="list-style-type: none"> • Establish National Citizen Service pilots for 2011 and 2012 (with CO) • Develop proposals to refocus youth services on early intervention 	Started Nov 2010	Sep 2012 Mar 2011
Take steps to end child poverty <ul style="list-style-type: none"> • Develop child poverty strategy 	Dec 2010	Mar 2011
Increase support for families in difficulty <ul style="list-style-type: none"> • Develop new approach to chaotic families • Respond to the Family Justice Review report 	Dec 2010 Sep 2011	Mar 2011 Dec 2011

DEPARTMENT OF ENERGY AND CLIMATE CHANGE		
ACTION	START	END
Save energy with the Green Deal and support vulnerable consumers		
Establish the Green Deal <ul style="list-style-type: none"> • Design the Green Deal • Introduce Energy Security and Green Economy Bill • Develop accreditation process for Green Deal measures 	Started Dec 2010	Jun 2010 Dec 2010
Drive energy efficiency in government and public sector <ul style="list-style-type: none"> • Agree objective for reduction in public sector emissions, including potential targets and objectives 	Started	Jul 2011
Deliver secure energy on the way to a low carbon future		
Allow communities that host renewable energy projects to keep additional business Rates (with CLG)	Nov 2010	Apr 2011
Develop and implement the Renewable Heat Incentive Scheme	Started	Jun 2011
Action on climate change		
Meet five yearly statutory carbon budgets <ul style="list-style-type: none"> • Lay fourth carbon budget in parliament • Publish proposals to meet fourth carbon budget 	Jun 2011 Oct 2011	Jun 2011 Oct 2011

<ul style="list-style-type: none"> Publish report on compliance with first carbon budget 	May 2014	May 2014
Pursue UK policy objectives at EU level <ul style="list-style-type: none"> Build support for increased EU emissions reduction targets Agree European Energy Action Plan Lobby to amend Emission Trading Scheme Directive to deliver full auctioning of allowances 	Started Started Started	Jun 2011 Dec 2011 May 2015

DEFRA		
ACTION	START	END
Support British farming and encourage sustainable food production		
Drive sustainable food procurement in the public sector <ul style="list-style-type: none"> Introduce new guidance 	Jan 2011	Jan 2011
Prepare farming for post 2013 CAP reforms <ul style="list-style-type: none"> Publish task force recommendations re regulation and enforcement Set out plans for animal disease responsibility sharing 	Apr 2011	Apr 2011
Review the animal welfare inspection regime <ul style="list-style-type: none"> Carry out review Publish reform proposals 	Started May 2011	Dec 2010 May 2011
Enhance the environment and biodiversity		
Support Big Society to enhance the environment <ul style="list-style-type: none"> Review governance and accountability of National Parks Reform key public bodies e.g. Environment Agency, Natural England Develop proposals to protect community green areas (with CLG) Campaign to increase tree planting 	Started Started Started Dec 2010	Jan 2011 Apr 2012 Mar 2011 Dec 2010
Help communities and wildlife adapt to climate change <ul style="list-style-type: none"> Investment programme to reduce the flood risk for 145,000 households Implement Pitt review recommendations Hold national flood exercise – Exercise Watermark Implement the Flood and Water Management Act 	Apr 2011 Started Apr 2011 Started	Apr 2015 May 2015 Apr 2011 Dec 2014

Publish Natural Environment White Paper and English Biodiversity Strategy	Apr 2011	Apr 2011
Strong green economy, and resilient to climate change		
Drive a zero waste agenda <ul style="list-style-type: none"> • Agree and publish waste goals for 2014-20 • Repeal Climate Change Act powers for household charging 	Started Started	May 2011 Nov 2011
Drive sustainable public sector procurement <ul style="list-style-type: none"> • Publish action plan (with DECC and CO) • Publish Government buying standards 	Overdue Mar 2011	Mar 2011

DEPARTMENT OF HEALTH		
Action	Start	End
Create a patient-led NHS		
Create HealthWatch, to act as the patients' and public voice: <ul style="list-style-type: none"> • Establish HealthWatch in the Health Bill • Begin transition of LINKS to HealthWatch • Launch HealthWatch nationally 	Dec 2010 Apr 2011 Apr 2012	Dec 2010 Apr 2011 Apr 2012
Promote better health outcomes		
Publish NHS outcomes framework	Dec 2010	Dec 2010
Ensure greater access to talking therapies <ul style="list-style-type: none"> • Publish strategy for mental health services and public mental health 	Dec 2010	Dec 2010
Revolutionise NHS accountability		
Create a greater role for councils in health and wellbeing <ul style="list-style-type: none"> • Include provisions in the Health Bill • Work with councils to shape proposals, including pathfinders • Introduce enhanced role for councils 	Dec 2010 Dec 2010 Apr 2012	Dec 2010 Dec 2010 Apr 2012
Develop Monitor into an economic regulator for health and social care <ul style="list-style-type: none"> • Include provisions in the Health Bill • Launch refocused Monitor • Monitor responsible for setting efficient prices 	Dec 2010 Apr 2012 Apr 2013	Dec 2010 Apr 2012 Apr 2013

Promote public health		
Launch the Public Health Responsibility Deal	Mar 2011	Mar 2011
Establish Public Health Service <ul style="list-style-type: none"> • Publish Public Health White Paper and include provisions in the Health Bill to establish the PHS • Establish PHS 	Dec 2010 Apr 2011	Dec 2010 Apr 2012
Give communities control over health improvement budgets <ul style="list-style-type: none"> • Publish Public Health White Paper and include provisions in the Health Bill to give greater local control • Establish local allocations in shadow form and introduce 'health premium' for councils • Allocate local public health budget to councils 	Dec 2010 Apr 2012 Apr 2013	Dec 2010 Apr 2012 Apr 2013
Recruit 4,200 extra Sure Start health visitors by 2013 <ul style="list-style-type: none"> • Develop full implementation plan • Ensure joint working between health visitors and Sure Start centres 	Started Nov 2010	Nov 2010 Mar 2011
Reform social care		
Reform social care funding: <ul style="list-style-type: none"> • Publish vision for social care • Publish Social Care White Paper • Publish report of funding commission • Introduce legislation to achieve WP reforms 	Nov 2010 Dec 2011 Jul 2011 May 2012	Nov 2010 Dec 2011 Jul 2011 May 2012
Extend social care personal budgets <ul style="list-style-type: none"> • All those eligible and desirous get a social care personal budget 	Apr 2013	Apr 2013
Improve access to respite care <ul style="list-style-type: none"> • Publish refreshed carers' strategy 	Nov 2010	Nov 2010
Integrate health and social care funding to incentivise preventative action <ul style="list-style-type: none"> • Introduce post-discharge policy requiring joint working between NHS and social care 	Apr 2011	Apr 2011

HOME OFFICE		
Action	Start	End
Empower the public to hold the police to account		
Directly elected Police and Crime Commissioners <ul style="list-style-type: none"> • Draft legislation to abolish police authorities and create PCCs • Introduce Police Reform and Social Responsibility Bill • Prepare for elections of PCCs • Hold elections of PCCs • Police and Crime Panels established 	Started Dec 2010 Dec 2010 May 2012 May 2012	Nov 2010 Dec 2010 May 2012 May 2012 May 2012
Make the actions of the police more transparent <ul style="list-style-type: none"> • Issue guidance on holding of community 'beat meetings' 	Started	Jan 2011
Support local communities to police their own communities <ul style="list-style-type: none"> • Develop a programme of work to mobilise communities 	Started	Mar 2011
Free up the police to fight crime more effectively and efficiently		
Improve local police efficiency <ul style="list-style-type: none"> • Review pay and conditions, publish interim and final reports 	Started	Jun 2011
Review anti-social behaviour powers for police, councils and others <ul style="list-style-type: none"> • Develop proposals for new anti-social behaviour powers and consult • Introduce legislation 	Overdue Spring 2012	Apr 2011 Spring 2012
Overhaul alcohol licensing <ul style="list-style-type: none"> • Introduce Police Reform and Social Responsibility Bill to overhaul the Licensing Act 2003 • Review alcohol pricing • Introduce alcohol pricing legislation, if necessary 	Dec 2010 Started May 2012	Dec 2010 Apr 2011 May 2012
Create a more integrated Criminal Justice System		
Reducing reoffending (with MOJ) <ul style="list-style-type: none"> • Develop a rehabilitation Green Paper • Support implementation of reforms to help police, probation, councils etc to work together 	Started Nov 2010	Dec 2010 Mar 2011
Drugs misuse		

<ul style="list-style-type: none"> • Develop drugs strategy • Introduce Police Reform and Social Responsibility Bill to deal with new legal highs • Determine implementation plans for drugs strategy 	<p>Started Dec 2010</p> <p>Jan 2011</p>	<p>Dec 2010 Dec 2010</p> <p>Mar 2011</p>
<p>Support collaboration between police, councils etc (with MOJ)</p> <ul style="list-style-type: none"> • Reduce bureaucracy for CDRPs • Develop plans to publish best practice in crime prevention 	<p>Started</p> <p>Started</p>	<p>Jun 2011 Jun 2011</p>
<p>Reduce violence against women</p> <ul style="list-style-type: none"> • Publish policies to prevent violence against women and girls 	<p>Started</p>	<p>Apr 2011</p>
<p>Secure our borders and reduce immigration</p>		
<p>End the detention of children for immigration purposes</p> <ul style="list-style-type: none"> • Review current measures • Identify ways to remove non compliant families without detention, including two pilots • Make operational changes 	<p>Overdue</p> <p>Started</p> <p>Jan 2011</p>	<p>Dec 2010</p> <p>Mar 2011</p>
<p>Protect people's freedoms and civil liberties</p>		
<p>Introduce a Freedom Bill including:</p> <ul style="list-style-type: none"> • Regulation of CCTV • Restriction on finger printing children at school • Prohibit wheel clamping or towing vehicles on private land 	<p>Feb 2011</p>	<p>Feb 2011</p>
<p>Protect our citizens from terrorism</p>		
<p>Review 'Prevent' (with CLG)</p> <ul style="list-style-type: none"> • Develop and publish a revised 'Prevent' strategy 	<p>Dec 2010</p>	<p>Jan 2011</p>
<p>Ensure safe and successful Olympic and Paralympic Games</p> <ul style="list-style-type: none"> • Work with partners to ensure plans and capabilities are in place 	<p>Nov 2010</p>	<p>Jul 2012</p>

MINISTRY OF JUSTICE		
ACTION	START	END
Introduce a rehabilitation revolution		
Develop rehabilitation strategy <ul style="list-style-type: none"> • Develop strategy • Consult on proposals through Green Paper on rehabilitation and sentencing reform • Publish government response 	Overdue Dec 2010 May 2011	Feb 2011 May 2011
Introduce payment by results rehabilitation schemes <ul style="list-style-type: none"> • Design and run initial pilots • Run and evaluate further pilots 	Nov 2010 Nov 2010	May 2011 Sep 2014
Explore treatment based accommodation for mentally ill and drug offenders (with DH) <ul style="list-style-type: none"> • Develop proposals for community based alternatives to custody • Consult on proposals through Green Paper on rehabilitation and sentencing reform • Develop proposals for treatment based accommodation 	Started Dec 2010 Mar 2011	Nov 2010 Feb 2011 Dec 2011
Support DH liaison and diversion services for mentally ill offenders	Nov 2010	Nov 2014
Develop proposals for community payback	Nov 2010	May 2011
Reform sentencing and penalties		
Explore Neighbourhood Justice Panels as an alternative to Court disposals <ul style="list-style-type: none"> • Develop options • Consult through the Green Paper • Publish detailed proposals 	Started Dec 2010 Mar 2011	Nov 2010 Feb 2011 Jul 2011
Review sentencing policy for adult and youth crimes (with HO) <ul style="list-style-type: none"> • Develop options • Consult through the Green Paper • Introduce legislation • Sentencing reform implemented 	Overdue Dec 2010 May 2011 Nov 2012	Feb 2011 May 2011

DEPT FOR TRANSPORT		
ACTION	START	END
Encourage sustainable local travel		
Simplify transport funding, encourage low carbon transport <ul style="list-style-type: none"> • Announce funding for council major transport schemes • Start funding selected schemes • Create and open bidding for Local Sustainable Transport Fund • Develop and publish Local Transport White Paper • Rationalise number of council funding streams • Review assessment and funding of transport schemes to promote low carbon benefits 	Started Apr 2012 Dec 2010 Started Started Started	Dec 2011 Apr 2012 Dec 2010 Jan 2011 Apr 2011 Apr 2011
Encourage sustainable local travel		
Enhance local public transport <ul style="list-style-type: none"> • Award Green Bus Fund grants • Review distribution of Bus Service Operators Grant • Deliver smart ticketing infrastructure by Dec 2014 	Nov 2010 Started Started	Mar 2011 Mar 2012 Dec 2014
Tackle local traffic congestion <ul style="list-style-type: none"> • Review traffic signs policy • Reform management of roadworks • Finalise regulations for lane rental schemes 	Started Started Dec 2011	May 2011 Apr 2012 Dec 2011
Tackle carbon and congestion on our roads		
Promote electric vehicles and mandate national recharging network <ul style="list-style-type: none"> • Develop national strategy • Support pilots to inform electric vehicle infrastructure strategy 	Started Started	Jun 2011 Jan 2011
Review the operation and structure of the Highways Agency	Started	Oct 2011
Introduce HGV road user charging scheme	Started	Apr 2014
Make our roads safer <ul style="list-style-type: none"> • Work with councils to publish speed camera data • Develop new strategic framework for road safety 	Started Started	Apr 2011 Apr 2011

HM TREASURY		
ACTION	START	END
Reduce the structural deficit		
Consider reform to public service pensions <ul style="list-style-type: none"> • Launch Hutton Commission • Confirm implementation plan for increase in employee contributions • Consider government response to the Commission's final report 	Started Started Mar 2011	Mar 2011 Mar 2011 Mar 2011
Secure the economy		
Deliver the local government resource review, including possible local retention of business rates (with CLG)	Jan 2011	Jul 2011
Review alcohol taxation	Started	Mar 2011
Improve fairness in public sector pay <ul style="list-style-type: none"> • Launch Hutton review into fair pay in the public sector and consider government response 	Started	Mar 2011

DEPARTMENT FOR WORK AND PENSIONS		
ACTION	START	END
Reform the welfare system		
Reform housing benefits <ul style="list-style-type: none"> • Draft regulations, working with councils (with HMT, CLG) • Introduce Welfare Reform Bill • Prepare councils for implementation of changes 	Started Jan 2011 Started	Dec 2010 Jan 2011 Apr 2011
Localise Council Tax benefit <ul style="list-style-type: none"> • Develop implementation plan (with CLG) • Draft regulations and consult 	Nov 2010 Apr 2011	Apr 2011 Jul 2011
Help tackle the causes of poverty		
Develop a child poverty strategy (with HMT and DfE)	Started	Mar 2011
Achieve disability equality		

Reform Access to Work programme <ul style="list-style-type: none"> • Design changes • Determine implementation plan 	Started Jan 2011	Dec 2010 Apr 2011
Introduce 'Right to Control' so disabled people can commission or purchase services directly <ul style="list-style-type: none"> • Draft regulations • Run and evaluate pilots • Complete pilots 	Started Dec 2010 Dec 2012	Dec 2010 Sep 2011 Dec 2012
Remove mobility component from Disability Living Allowance for state funded Residents in care homes after 28 days <ul style="list-style-type: none"> • Introduce Welfare Reform Bill • Draft regulations • Communicate changes 	Jan 2011 Jan 2012 Apr 2012	Jan 2011 Apr 2012 Jul 2012
Reform the Independent Living Fund to provide sustainable funding <ul style="list-style-type: none"> • Consult on reforms (with DH, CLG) • Consult on the future of the ILF up to Apr 2015 	Mar 2011 Jun 2011	May 2011 Apr 2015
Introduce extra support for disabled people who want to become councillors	Started	Apr 2011
Improve our service to the public		
Create a Bereavement Service to take information once only from next of kin	Started	Feb 2011
Respond to Young review of health and safety <ul style="list-style-type: none"> • Develop and publish proposals for cultural change • Eradicate unnecessary bureaucracy • Consult on changes to health and safety legislation 	Nov 2010 Started Jan 2011	Jan 2011 Jun 2011 Aug 2011
Get Britain working		
Work experience places for young unemployed people <ul style="list-style-type: none"> • Put in place network of organisations willing to provide placements 	Dec 2010	Mar 2011